As many of you know, throughout 2009 Jersey Shore University Medical Center was preparing for the impending JCAHO survey, which is an unannounced weeklong visit. With this in mind, Cindy Allen, who recently joined the Medical Staff office as the new manager, has been working with me along with many of you to prepare for a successful survey.

On Monday, January 11, The Joint Commission survey team arrived at Jersey Shore to begin its 3-year survey. We were very excited to hear all the positive comments that the surveyors had about the facility, staff, nurses, and physicians after their visit.

With the charts that were reviewed, the surveyors did not find at any time:

- Banned abbreviations
- Illegible handwriting

For this, I would like to take a moment to applaud the efforts of all physicians and support staff.

One area that we need to improve on, as we are below other hospitals in Monmouth and Ocean counties, is our medical records. We were very close to being cited by The Joint Commission for failure to complete medical records.

In the upcoming weeks, I will ask the Medical Executive Committee to revise the policy on record completion. If you have suggestions on how this can be achieved, please speak with your chairperson who will communicate your input back to the committee or directly to me.

These are exciting times for Jersey Shore University Medical Center, and I thank you for your ongoing support and enthusiasm. The active involvement and input of our colleagues, along with the successful collaboration with hospital staff and administration, is essential to the daily operations at Jersey Shore.

I look forward to your active participation and thank you again for your outstanding efforts.

Mark Your Calendars

The Medical and Dental Staff Sports Outing is Thursday, June 10, at Eagle Oaks Golf Club.

Welcome New Members of the Medical Staff

Rebekah K. Adamczyk, D.O.  Medicine
Kyle T. Chapple, M.D.  Surgery
Lauren Fischer, M.D.  Surgery
William W. Maggio, M.D.  Surgery
Alpana Marwaha, M.D.  Medicine
Erin McFeely, M.D.  Pediatrics
Suzanne Plaine, D.O.  Pediatrics
Susan Rosenthal, M.D.  Pediatrics
Shahram Shadfar, DMD  Dentistry

CPOE Enhancements Continue

In an ongoing effort to improve the systems used by our physicians, Meridian Information Technology is working to enhance the CPOE system.

In 2009, two areas of Meridian View order entry went live (Laboratory and Diagnostic Imaging orders) and the changes were well received. In late January, Information Technology brought live an enhanced view of the medication administration record, and in late February, we plan to bring live a new Diet and Nutrition order entry pathway.

Similar to the enhancements seen in Lab and Radiology order entry, the new pathway will be streamlined, eliminating multiple screen flips; common orders will be pre-defined and easy to enter into the system. Meridian has reached 80% CPOE with our current system in part due to the available clinical decision support. With the addition of these enhanced order entry pathways, we look forward to reaching our goal of 100% CPOE.

Celebrate Doctors’ Week with Us!

Activities will include a themed luncheon on Tuesday, March 30. Stay tuned for more details about this year’s event.
The Joint Commission

The Joint Commission encourages anyone who has concerns or complaints about the safety and quality of care to bring those concerns or complaints first to the attention of the health care organization's leaders, which will often lead to more immediate resolution of the matter. Matters concerning billing, insurance, payment disputes, individual personnel, or labor relations issues are not within The Joint Commission's scope. Also, The Joint Commission does not review complaints of any kind in unaccredited organizations.

When submitting a complaint to The Joint Commission about an accredited organization, you may either provide your name and contact information or submit your complaint anonymously. Providing your name and contact information enables The Joint Commission to inform you about the actions taken in response to your complaint, and also to contact you should additional information be needed.

It is our policy to treat your name as confidential information and not to disclose it to any other party. However, it may be necessary to share the complaint with the subject organization in the course of a complaint investigation. The Joint Commission policy forbids accredited organizations from taking retaliatory actions against employees for having reported quality of care concerns to The Joint Commission.

E-Mail: complaint@jointcommission.org

Fax: Office of Quality Monitoring
630.792.5636

Mail: Office of Quality Monitoring
The Joint Commission
One Renaissance Boulevard
Oakbrook Terrace, IL 60181

If you have questions about how to file your complaint, you may contact The Joint Commission at this toll free U.S. telephone number, 8:30 a.m. to 5:00 p.m., Central Time, weekdays: 1.800.994.6610.

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Core Measure Hospital Quality Update 2010

The Department of Health and Senior Services, The Joint Commission, and the Centers for Medicare & Medicaid Services are expanding the number of measures to be publicly reported. Starting with January 2010 discharges, hospitals will be required to submit Inpatient Quality Data on two new Surgical Care Improvement (SCIP) measures:

- Perioperative Temperature Management (all surgeries)
- Postoperative Urinary Catheter Removal on Post Operative Day 1 (POD 1) or Day 2 (POD 2)

Perioperative Temperature monitoring occurs in the operating room by Anesthesia and in the PACU. Be aware that measures may be instituted to ensure that patients are kept warm (temp 96.8°F or above). Below is some information and some of the physician responsibilities with regard to the new Postoperative Urinary Catheter Removal indicator.

- Patients included in this measure: All selected surgical patients with a catheter in place postoperatively
- Patients excluded from this measure:
  - Principle procedures performed entirely by laparoscope
  - Patients with urological, gynecological, or perineal procedures
  - Patients with documented infection prior to principle procedure
  - Patients who have physician documentation of a reason for not removing the urinary catheter postoperatively
- Physician responsibility:
  - Enter orders for urinary catheter removal on Post op Day 1 or Post op Day 2 unless there is a medical reason for prolonged catheterization.

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2010 Meridian Health Research Day

Research Day will be held on Tuesday, June 1, from 8:00 a.m. to 2:00 p.m. in Lance Auditorium at Jersey Shore University Medical Center. Registration and breakfast will be from 8:00 a.m. to 8:30 a.m.

There will be five oral presentations selected from over 100 submitted abstracts whose authors will be competing for the top prizes. There will also be a poster session from our colleagues, so please come and support them. The Keynote Speaker is Jeffrey Cohen, Ph.D., president of HRP Associates, Inc. Dr. Cohen will be speaking on “Roles and Responsibilities of Investigators.” In addition, there will be a poster display from May 24 through June 4 at Jersey Shore showcasing our colleagues' original research projects and clinical vignettes.

CME, Nursing, and Dental continuing educational credits are available for conference attendees. Please join us in sharing the very special efforts in research excellence contributed by our team members.
• Document any medical reason for prolonged urinary catheterization in the postoperative progress notes (i.e., “Continue catheter, patient on total bed rest,” or “Hematuria, increased creatinine, continue Foley for now”).
• Documentation of reasons for not removing the urinary catheter MUST be found on POD 1 or POD 2.

**A Message from Government Relations**

Although it is uncertain at this time if and when a national health care reform bill will be enacted, we can expect, if a health care mandate is included in a reform bill, that no less than 30 million people who currently do not have health insurance coverage will have access to coverage. “Access to coverage,” however, does not equate to “access to care” in a market where there is currently a physician shortage.

In fact, there are not enough physicians to meet the needs of the 256 million Americans who are currently insured. And, we can expect the shortage to worsen as the number of people over 65 (who use more than twice the health care of younger adults) doubles. Even with significant changes to the health care delivery system and improved prevention, the United States will face a shortage of more than 125,000 physicians in the next 15 years.

In New Jersey alone, it is projected there will be significant shortages in both primary care and several specialty areas by 2020. The projected shortfall will be approximately 1,000 primary care physicians and 1,800 specialists in 10 years beyond the physicians currently in training in New Jersey medical schools and hospitals. While the long-term solution will be to increase the supply of physicians by increasing the enrollment in the nation’s medical schools, as well as the number of Medicare-funded residency slots, it will most likely be a decade before it significantly impacts the growing physician shortage.

In the interim, consumers as well as physician practices will need to look to physician “extenders” including, but not limited to, nurse practitioners, physician assistants, advanced practice nurses, and the increasingly popular doctorate of nursing practice (DNP) candidates to alleviate the shortage. Chiropractors and pharmacists have already seen their scopes of practice expanded. This is just the beginning.

**Through the Grapevine...**

We receive great comments about members of our Medical and Dental Staff from patients and their families. Here is a sampling from the last several months:

**Dr. Badu** is a great doctor. He makes you feel comfortable.

**Dr. Ellen Conner** and her surgical staff did an excellent job of addressing my questions and concerns.

**Dr. Conner** oversaw my case and provided GREAT CARE.

**Dr. Tomaro** is amazing. **Dr. Ramos** and **Dr. Assing** were very helpful and informative of my baby's condition. When the anesthesiologist gave me the epidural, he gave me the blood patch after the emergency C-section to ward off my headache. Also, in the OR he was helpful when I couldn't feel anything and couldn't swallow. He talked me through it.

**Dr. Van Horn** is great, as were the residents, **Dr. Morgan**, **Dr. Lucas**, and others (I can't remember all of their names). Spring Lake Pediatrics was my baby's pediatrician during our stay and they were also great!

**Dr. Elessawi** is so caring and answered all our questions. When our father was dying, **Dr. Elessawi** and **Dr. Klein** were away. Fortunately **Dr. Lapman** (radiologist) stepped in and was very honest with us and caring at the end of my father's life. We were blessed to have him as a doctor also.

**Dr. Koo** was awesome, pleasant, informative, and willing to take time to explain things to patient and family. But most of all, he is skilled at what he does.

**Dr. Girgis** is the greatest doctor—caring, compassionate, and brilliant. **Dr. Patel** is very caring and prompt to gather information.

**Dr. Tapnio** was my physician. In the ER, he was excellent—very kind and available. **Dr. Berger** was the cardiologist, and he was very good also.

**Dr. Johnson** is sweet, serious, dedicated, and I trust him 100%!!!

**Dr. Aikman** was fantastic. She didn't leave my side during labor. I couldn't have asked for a better physician.

**Dr. Engel** is wonderful!! He is kind, patient, and friendly.

**Dr. Briggs** and his nurse are always considerate with questions, asking how I feel, describing the test to be done, and making certain I'm comfortable.

**Dr. Baum** was excellent and this was my first encounter with him. His professionalism and personal concern for both myself and my family have gained a new patient into his practice with **Dr. Massey** as well.
Dr. Suri, Robert Wood Johnson surgical resident, was the greatest. I'd like to know where SHE will practice.

Absolutely loved Dr. Bal, the infectious disease doctor.

Dr. Shifrin is awesome.

Dr. David Johnson and his staff are all fabulous. He kept me informed and spent time to explain.

Dr. Fabricant was great! Informative, precise, and professional.

Dr. James Orlando is "the best." Personable and caring!

Dr. Thomas Steineke is the best M.D. I ever had. He is not only very skilled, he's personable and really cares! Excellent bedside manner. He is the kind of doctor everyone should HAVE!

Dr. Koo was excellent and he explained everything to me. He is a very caring doctor and there should be more doctors like him.

We had a great experience with one of the residents, Dr. Lauren Goode. She was wonderful both to the baby and our family. Great doctor! She was compassionate, caring, and great with all our concerns and questions.

Dr. Bach, my mother's cardiologist from Monmouth Cardiology, was outstanding and very thorough. He showed compassion in his delivery of information, bad as it was.

Dr. LaMarche is my physician. I consider him excellent.

Dr. Sweeney was excellent. Primary care right away, cardiac, and surgeon. NO delay, excellent care.

Dr. Ballance was wonderful in making sure both mom and child were comfortable. Excellent bedside manner. Also caring for my son were Dr. Goode, Dr. Combs, and Dr. Bailey. All excellent residents.

Dr. DeSarno and the entire staff, nurses, and physicians were excellent.

Dr. Goldstein is in the ER. My daughter and I have seen her several times and she is always clear, concise, and friendly. She should give classes on how to treat patients.

Dr. Sean Houston is the best! I can't praise him enough and thank God for him. More doctors should take example of his kindness, caring, and healing gifts.

I cannot stay enough about Dr. MacCarrick in Ped ICU. He was fantastic!! Caring, concerned, thoughtful, and an excellent doctor!

Dr. Hux was great!!

Dr. Steven Morgan is excellent!

Dr. Neibart and his staff—the best—God bless them.

Dr. Garcia was very professional and accommodating. Excellent work.

Dr. Greeley and staff—top notch. Had to have an emergency C-section due to cord prolapse. Staff/physicians were wonderful, particularly Dr. Leo, Dr. Carlo, and the anesthesiologist. They kept me informed, while helping our family remain calm.

Dr. Glenn Parker was great.

We find Dr. Houston to be courteous, caring, and skillful in his care, taking the time to answer our son's questions regarding his concern over his future abilities in singing for chorus and band. Had a great experience during a time that was rather difficult for me emotionally.

Dr. Van Horn is an exceptional physician who truly cares for his patients.

My physician, Dr. James Sullivan IS THE BEST!! Exceptional care from Amy Addeo, Sharon Reis, and Heather Ostarticki—hugs to them. The best and highest kudos for all—they deserve special recognition and are like a very special "family" working together.

I must say Dr. Tapnio was FANTASTIC. He explained my diagnosis, drew a diagram so I could understand, and made copies of my info, which helped my physician the next day!

Dr. Goldstein was very knowledgeable about my injuries. Her manner put me completely at ease. Her concern for me went beyond the call. She drove me to my car after work. She's an asset to your hospital.

New Policy Regarding Durable Medical Equipment to Take Effect April 5

The Centers for Medicare & Medicaid Services (CMS) has announced a new policy regarding a physician's ability to order Durable Medical Equipment, Prosthetics, Orthotics, and Supplies (DMEPOS) for their patients that will go into effect on April 5, 2010.

What this means to you:

- CMS has implemented the use of an Internet-based Provider Enrollment Chain and Ownership System (PECOS) which will validate claims for DMEPOS products or services being provided to patients.
• When a physician submits a claim for DMEPOS the PECOS system is automatically scanned to ensure the physician is enrolled.
• If the physician is not enrolled in the PECOS system, the claim will be rejected by CMS.

How to enroll:
• You will need to have a National Plan and Provider Enumeration System (NPPES) user ID and password to access the Internet-based PECOS. Further information on this can be found at https://nppes.cms.hhs.gov/.
• Visit the enrollment site for Internet-based PECOS at https://pecos.cms.hhs.gov and complete and submit the electronic enrollment application.
• Print, sign, and date the 2-page certification statement for each enrollment application submitted, and mail along with all supporting documentation to the Medicare contractor within 7 days of electronic submission.

After April 5, 2010, CMS will not accept orders unless the physician is registered.

If you need further assistance or have any questions regarding CMS’s new policy, call Cathy McCudden from Meridian At Home at 732.897.7760.

Secrets to Successful Defense: Mock Trial

Please join us for “Secrets to Successful Defense: Mock Trial,” a course designed to familiarize physicians and health care professionals with strategies to avoid malpractice risk. Discover the secrets to both preventing litigation and having a positive outcome at trial from the experts in the field.

Program Objectives:
• Identify common communication pitfalls between patients and health care professionals that can often lead to litigation
• Describe the litigation process upon suit and identify steps that can be taken in order to assure better outcome at the time of trial

March 12, 2010
8:00 a.m. – 1:00 p.m.
Brookdale Community College, Lincroft
Navesink Room, Warner Student Life and Conference Center, Parking Lot 7

To register, please contact Mary Nicholas at 732.530.2575, or via e-mail at Mmicholas@meridianhealth.com. Registration is due by March 1.

Invited Speakers:
Richard A. Amdur, Esq.
Amdur, Maggs & Shor, PC

Raymond A. Gill, Jr., Esq.
Gill & Chamas, LLC

Alexander D. Lehrer, JSC, Ret.
Meridian Health
Sr. Vice President/Chief Risk Officer

James M. Ronan, Jr., Esq.
Ronan, Tuzzio & Giannone, PC

Paul F. Schaaff, Jr., Esq.
Orlovsky, Moody, Schaaff & Gabrysiak, PC

CME and Nursing contact hours are available for conference attendees.

ACCREDITATION STATEMENT: Meridian Health is accredited by the Medical Society of New Jersey to provide continuing medical education for physicians.

DESIGNATION STATEMENT: Meridian Health designates this educational activity for a maximum of 3 AMA PRA Category 1 Credit(s)™. Physicians should only claim credit commensurate with the extent of their participation in the activity.

DISCLOSURE STATEMENT: Meridian Health, in approving activities for AMA PRA Category 1 Credit™ adheres to the ACCME Standards for Commercial SupportSM. Meridian Health is responsible for every aspect of the activity it certifies. Faculty and planners in a position to control content are expected to disclose relevant financial commercial relationships related to the activity. If a conflict is identified it is Meridian Health’s responsibility to initiate a mechanism to resolve the conflict.

NURSING STATEMENT: Meridian Health Ann May Center is an approved provider of continuing nursing education by New Jersey State Nurses Association, an accredited approver by the American Nurses Credentialing Center’s Commission on Accreditation. #P236-9/08-11. Approved for 3 nursing contact hours.
2010 Regularly Scheduled Lecture Series

The following list provides an overview of all regularly scheduled Meridian Health CME activities held at Jersey Shore University Medical Center:

**Pediatric Grand Rounds:** Department of Pediatrics offers lectures every Tuesday, from 8:30 a.m. – 9:30 a.m., in Lance Auditorium. Registration is not required. Breakfast is served. All are welcome to attend. Most lectures qualify for CME credits. Mini symposiums are offered periodically from 8:00 a.m. – noon and registration is strongly encouraged. Business meetings are conducted the 2nd Tuesday of the month—no CME. Contact Person: Su Scales, 732.776.4267, Sscales@meridianhealth.com

**Talks on Tuesdays:** Department of Medicine offers lectures every Tuesday, from 11:00 a.m. – noon, in Lance Auditorium. Registration is not required. Lunch is served. All are welcome to attend. Mini symposiums are offered periodically from 8:00 a.m. – noon and registration is strongly encouraged. Business meetings are conducted the 2nd Tuesday of the month – no CME. Contact Person: Kerri Whitmore, 732.776.4060, Kwhitmore@meridianhealth.com

**OBGYN Grand Rounds:** Lectures are held every Thursday, from 7:30 a.m. – 8:30 a.m., in Ackerman 2, Conference Room 3. Registration is not required. Breakfast is served. All are welcome to attend. Most lectures qualify for CME credit. Business meetings are conducted the 1st Thursday of the month—no CME. Contact Person: Paula Spinnato, 732.776.3790, Pspinnato@meridianhealth.com

**Cancer Management Conference:** Oncology Department offers case conference presentations every Thursday, from noon – 1:00 p.m., in Lance Auditorium. Registration is not required. Lunch is served. All are welcome to attend. Cancer Committee meetings are held the 3rd Thursday of each quarter—no CME. Contact Person: Elaine Dancer, 732.776.4240, Edancer@meridianhealth.com

**Multidisciplinary Breast Cancer Conference:** Oncology Department offers a multidisciplinary case conference presentation the 3rd Tuesday of the month, from noon – 1:00 p.m. in the Medical Staff Board Room. All are welcome to attend. Contact Person: Betty Paulus, 732.776.4508, Epaulus@meridianhealth.com. Please save the following dates: Feb. 16, Mar 16, Apr. 20, and May 18.

All CME activities are subject to cancellation. Please reach out to the contact person to confirm lecture times and dates.

**CME ACCREDITATION STATEMENT:** Meridian Health is accredited by the Medical Society of New Jersey to provide continuing medical education for physicians.

**DISCLOSURE STATEMENT:** Meridian Health, in approving activities for **AMA PRA Category 1 Credit™**, adheres to the ACCME Standards for Commercial Support℠. Meridian Health is responsible for every aspect of the activity it certifies. Faculty and planners in a position to control content are expected to disclose relevant financial commercial relationships related to the activity. If a conflict is identified it is Meridian Health’s responsibility to initiate a mechanism to resolve the conflict.

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**New Physician Customer Service Enhancements from Information Technology**

Too busy to be put on hold? Tired of needing to repeat your information? You’ve spoken, and Information Technology has listened. A new rapid resolution process instituted by IT has resulted in improved customer support for you, the physician, as well as other clinicians using the Meridian systems.

Now when you call IT Customer Support at ext. 3333, a “warm transfer” will occur, allowing you to be triaged directly to a clinical analyst who is familiar with your system and knows the right questions to ask to help get to the root of the problem. You won’t be put on hold, and you’ll no longer have to repeat your issue multiple times. It's also easier to report any issues in our open access areas. If you notice that a mouse or keyboard is acting up, just call and report the location of the faulty equipment—no additional information is needed. This enhanced service is being piloted during regular business hours, from 7:00 a.m. – 5:00 p.m., Monday through Friday, and may be expanded to the hours our clinical analysts are on-site.
"Since the transition to the new system I am extremely happy," says Jay Sher, M.D. "I no longer have to wait on the phone and answer questions which I felt were not needed. I simply report the computer location which is broken and I hang up. If there is a clinical question, I immediately get transferred to someone who can help me. It's a big difference."

Another added benefit? The prompt attention you will receive allows the customer support team to address more calls across the system throughout the day. If you have any questions or concerns about this process, please contact Cathy Iocona at 732.897.7298 or Margaret Quinn, M.D., at 732.897.7846.

Steven Crawford, M.D., Elected to Board of Directors for National Occupational Health Organization

The National Association of Occupational Health Professionals (NAOHP) recently elected Steven Crawford, M.D., medical director for Meridian Occupational Health, to their board of directors.

The NAOHP, based in Santa Barbara, California is a nationwide organization which supports provider-based occupational health programs and professionals in the field to achieve the highest-quality services to the benefit of the national workforce and the public health of the country.

Dr. Crawford will support the advancement of the organization as a regional advisor for the U.S. northeast. "I'm very excited to begin representing our region for the premier occupational health professional organization," says Dr. Crawford. "Having the ability to contribute to the occupational health related needs for the country is truly a privilege."

Meridian Occupational Health recently received a three-year Quality Certification from the NAOHP. This certification is considered the "gold standard" in the industry, recognizing outstanding occupational health practices for excellence in the delivery of quality health care services to the workforce in the community.

Professional Achievements and Accomplishments Needed

Tell us about your professional achievements and accomplishments. We’re working to update your profiles to include information about the great work you’re doing such as:

- Were you a featured speaker at a conference or lecture series?
- Have you participated in an overseas medical mission or pro bono work in underserved communities?
- What new specialized training have you taken?
- Are you involved in any clinical trials?
- Have you been elected or served on the board or leadership committee of local or national medical societies, trade associations, or commissions?

Meridian will begin the process of collecting as much information as possible, which will be featured in publications, physician and consumer directories, and multi-media events and celebrations of physicians throughout 2010.

In April, you will receive a printout of your current profile (from the Echo credentialing system) with the opportunity to update and add information on yourself, your practice, and the things that interest you most. Your updated profile information will also be featured in new printed directories and enhanced online directory and profiles to be introduced later this year.

We will send more information prior to your profile being mailed. Thanks in advance for helping us promote your accomplishments!
Medical Staff Perception of Services

In 2006, Meridian conducted a physician value proposition survey to better understand the services that are most important to physicians and how the hospitals were performing in these areas. One year later, Jersey Shore University Medical Center initiated a quarterly tracking process through a collaborative Medical Staff and Marketing initiative and reported through Service Council and physician communications vehicles on five key indicators of physician satisfaction and ways to make it easier for physicians to treat patients at the medical center.

For eleven consecutive quarters, the survey has tracked physician ratings for facilities, processing patients without delay, radiology, operating room, and emergency department. The baseline measures have increased significantly based on dedicated work groups and process improvement initiatives. The emergency department outstanding/very good rating increased from 48% to 82%, operating room from 49% to 68%, radiology from 62% to 78%, throughput from 46% to 64%, and facilities from 56% to 83%. A variety of factors have influenced these improvements and furthered physician relationships with the medical center, including improved triage process in emergency, more efficient room turn around times in the operating room, faster reading times and reports from radiology, bed manager and expansions for throughput, and the Transformation and physician valet services for facilities.

Medical Staff Perception of Services (Percent Outstanding/Very Good)
**New Jersey Monthly Magazine Recognizes Top Docs**

*New Jersey Monthly* Magazine recognized several Jersey Shore University Medical Center physicians in their annual list of Top Docs. And, for the first time, nurses, not doctors, have also selected New Jersey's Top Docs in a unique collaboration between *New Jersey Monthly* Magazine, the New Jersey Health Care Quality Institute, the Monmouth University Polling Institute and the Institute for Nursing, the Foundation of the New Jersey State Nurses Association. The results appear in the February 2010 issue of *New Jersey Monthly* Magazine.

### NJ Top Docs

**Allergy & Immunology**  
Bruce A. DeCotiis  
Ellen R. Sher

**Cardiovascular Disease**  
John Checton  
Jeffery Daniels

**Emergency Medicine**  
Robert L. Sweeney  
Jay Sher

**Infectious Disease**  
Kathleen Casey

**Neurology**  
Alan D. Deutsch

**Oncology & Hematology**  
Kenneth D. Nahum

**Pediatric Hematology Oncology**  
Richard A. Drachtman

**Pediatric Pulmonary Disease**  
Charles K. Dadzie

### Nurses’ Choice

**Anesthesiology & Pain Management**  
Dean Cindrario  
Thomas Nicholas

**Cardiovascular Disease**  
John B. Checton

**Emergency Medicine**  
Robert L. Sweeney

**Infectious Disease**  
Kathleen Casey

**Obstetrics & Gynecology**  
Noelle Aikman

**Pediatric Pulmonology**  
Charles K. Dadzie

**Physical Medicine & Rehabilitation**  
Patrick M. Buddle

**Podiatry**  
Shane M. Hollawell

**Surgery: General**  
Carney T. DeSarno

**Surgery: Plastic & Reconstructive**  
Louis M. Iorio

**Urology**  
Jack E. Ebani